

Denver Union Station

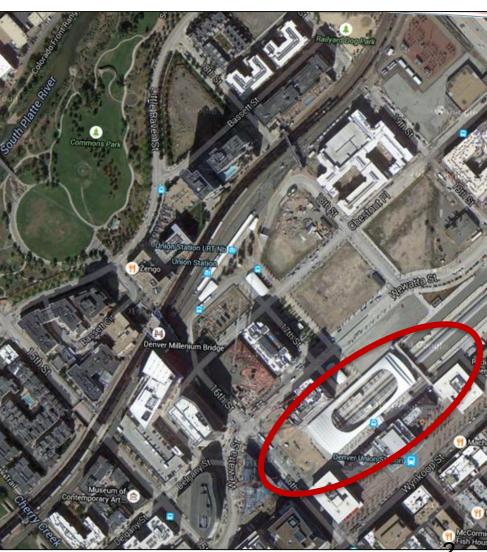


BATIC Institute Station Development Peer Exchange June 22, 2016



DUS Context - 1970s vs Today







DUS Modern Day Timeline

2001

RTD ACQUIRES DUS

2002-4

MASTER PLANNING

2005-6

DEVELOPER SELECTION

2007

DESIGN REFINEMENT

2008

PRELIMINARY ENG.

August 2001 RTD acquires site in accordance with IGA between RTD, CCD, CDOT and DRCOG

April 2002 Partner Agencies initiated master planning process

3-year public process with 96-member Advisory Committee

September 2004 Vision Plan approved by four Partner Agencies establishing transit and development programs

September 2004 DUS rezoned T-MU 30

18 month process of national significance

Developer RFQ June 2005 11 teams submit

RFP Part 1, February 2006 5 teams submit

RFP Part 2, July 2006

Developer Interviews, August 2006

Public Presentations, September 2006 USNC team studied alternative configurations

Transit Solution developed and priced

15% Conceptual Plans prepared

Master Plan amended to reflect new solution

EIS advances

Design Team prepared 30% Preliminary Engineering

EIS completed

ROD issued October 2008

DUSPA created

DDA created, TIF district established

DUS Met Districts created





Nov. 2004

FasTracks approved by voters

Nov. 2006

USNC Selected as Master Developer, team included SOM, AECOM, and Kiewit

•

Nov. 2007

Revised solution & target budget established

Dec. 2008

PE complete Start D/B Negotiations



DUS Modern Day Timeline

 2009
 2010
 2011
 2012-14

 CONTRACTOR NTP
 CONSTRUCTION
 CONSTRUCTION
 CONSTRUCTION

DUSPA issued Limited Notice to Proceed to Kiewit under D/B contract

Design progresses to 60% and 90%

Construction pricing validated

Preliminary field work begins

DUSPA issued Full Notice to Proceed

Phase 1 major excavation and construction begin

Final financing package complete

USNC closes on first two private development land parcels

Phase 1 construction continues

Amtrak temporary relocation

West half of underground bus facility will be complete

16th Street and Chestnut Street open

LRT relocated and open

Mall Shuttle extended

Phase 2 construction

Underground bus facility constructed from Wewatta to DUS

DUS renovations

Commuter rail facility constructed

All remaining streets and utilities constructed

Public plazas constructed



Milestones

July 2010

Federal loans closed





New LRT station opens

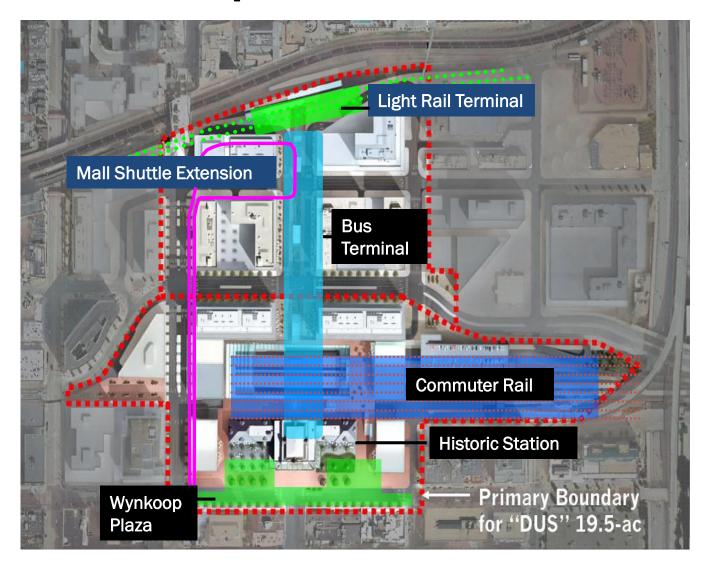


June 2014

DUS Multimodal construction complete

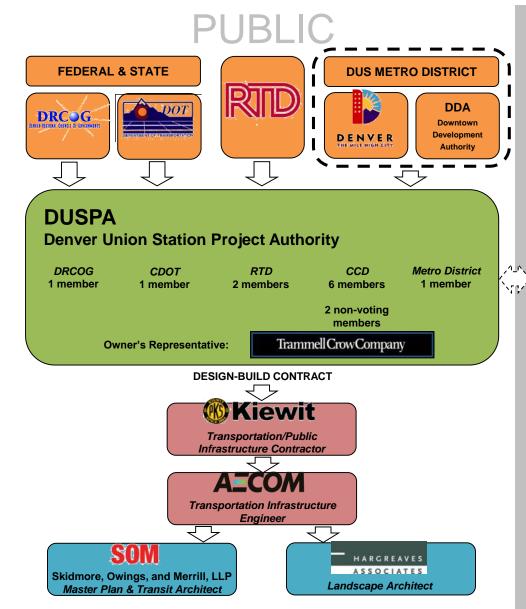


DUS Transit Improvements

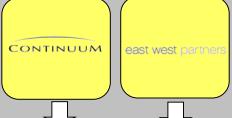




A Public-Private Partnership



PRIVATE



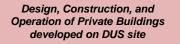
USNC Union Station

Neighborhood Company

Master Developer

Private land and vertical developer of DUS sites

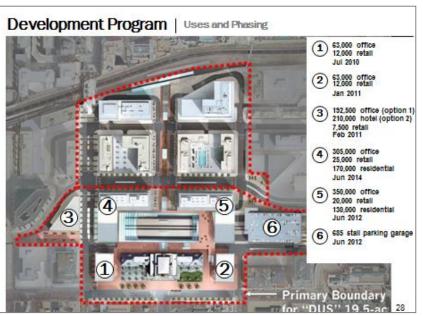
Participate in management of transit and public infrastructure project





Role of Master Developer



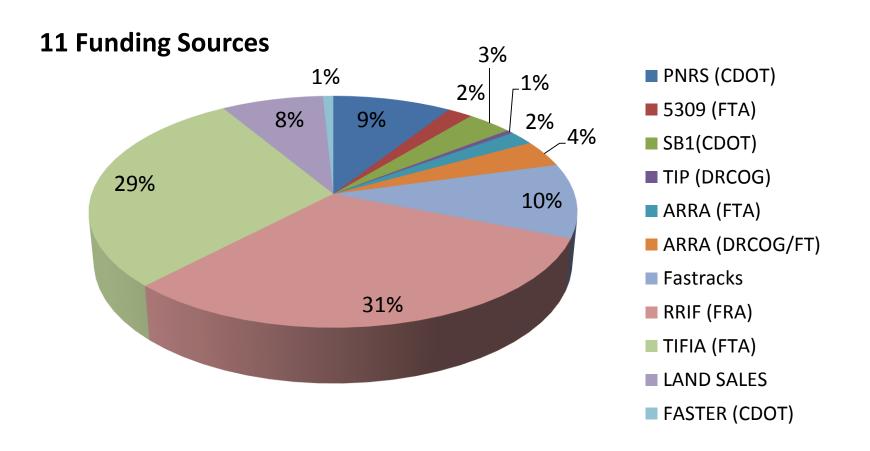


- Agreement: USNC purchased 6 parcels from RTD for fixed prices by specific dates
 - Funds from land sales were contributed to the project for public realm upgrades, planning, and historic building rehab
- Purchased land and development rights, facilitated private vertical development
- Provided coordination between and integration of development and transportation infrastructure



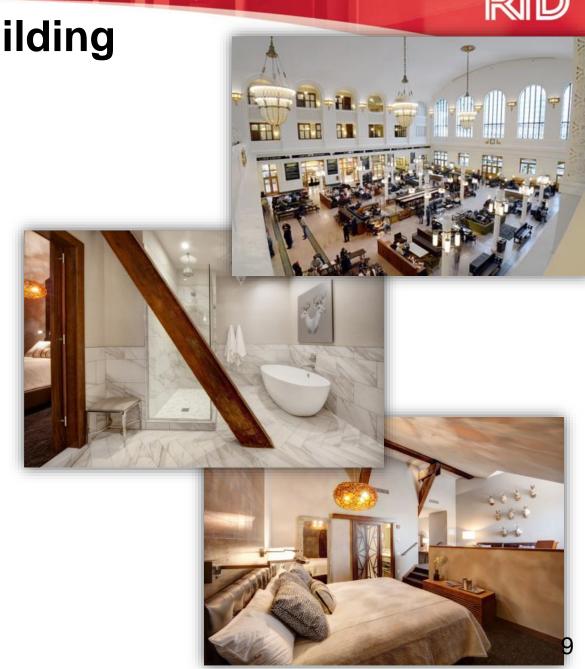
Project Budget and Funding Sources

Project Budget: \$ 484 Million



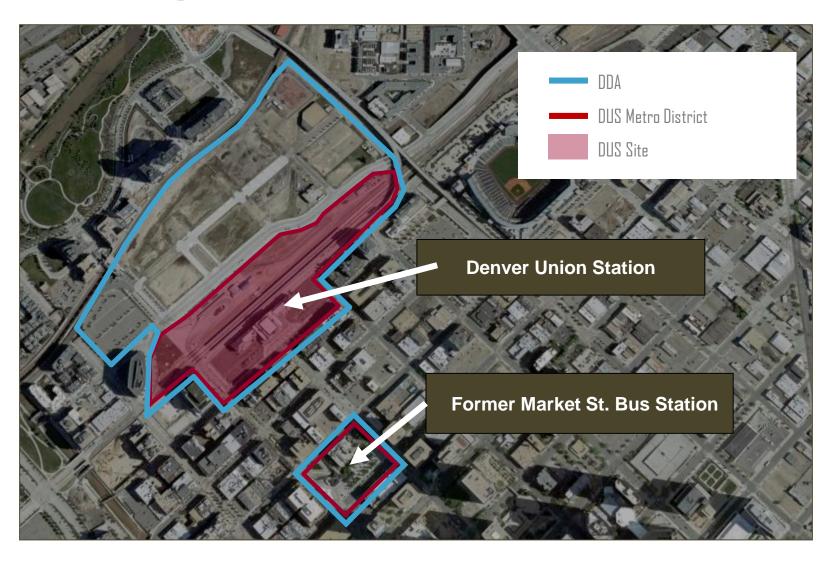
The Historic Building

- Union Station Alliance (USA) won right to develop building through a separate RFP process in 2011
- USA has 99 yr lease of building and is responsible for all capital maintenance; RTD also gets share of revenues
- Development program -112-room Crawford hotel;
 18K retail on ground floor
- Main train hall is public space w/ 24/7 activation





Value Capture Boundaries



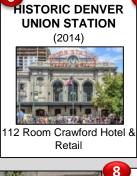












16



ALTA CITY

HOUSE

(2015)





(2018)



15







200 Room Hotel

UNION

DELGANY STREET



180 Room Hotel, 100K sq ft Office, 10K retail

16 CHESTNUT



18 Story Office Space featuring Parking & Retail

17 WEWATTA (2016)

WYNKOOP STREET

WEWATTA STREET



250 Unit Apartment, 150 Room Hotel, Office, & Grocery

OFFICE BLDG & HOTEL (2016)

16th & WEWATTA

5 Story Office Building, 200 Room Hotel, & Retail

COMPLETED

UNDER DESIGN

11 Story Office Building, Parking, Retail, & Office Space

TRIANGLE BUILDING

16 WEWATTA

(2015)

PLATFORM UNION



21 Story, 290 Unit **Apartment Building**





10 Story Office Building, Retail & Parking

1020th & CHESTNUT **ELAN AT UNION STATION**

(2015)

312 Unit Apartment featuring King Soopers Grocer



Private Development – Plan vs Reality

Uses	Feasibility Study for TIF (2009 - 2019) Projected Lo - Hi Absorption	As of June 2016 Actual Lo – Hi Absorption*
Office	418,000 - 628,000 SF	1,967,000SF
Retail	193,000 - 245,000 SF	399,000 – 420,000SF
Commercial Subtotal	611,000 - 823,000 SF	2,366,000- 2,387,000 SF
Hotel	0	706 rooms
Residential	1,520 - 1,930 Units	2,808 Units

^{*}Projects constructed, under construction or under city review (all built by 2018)



Images of Historic Building



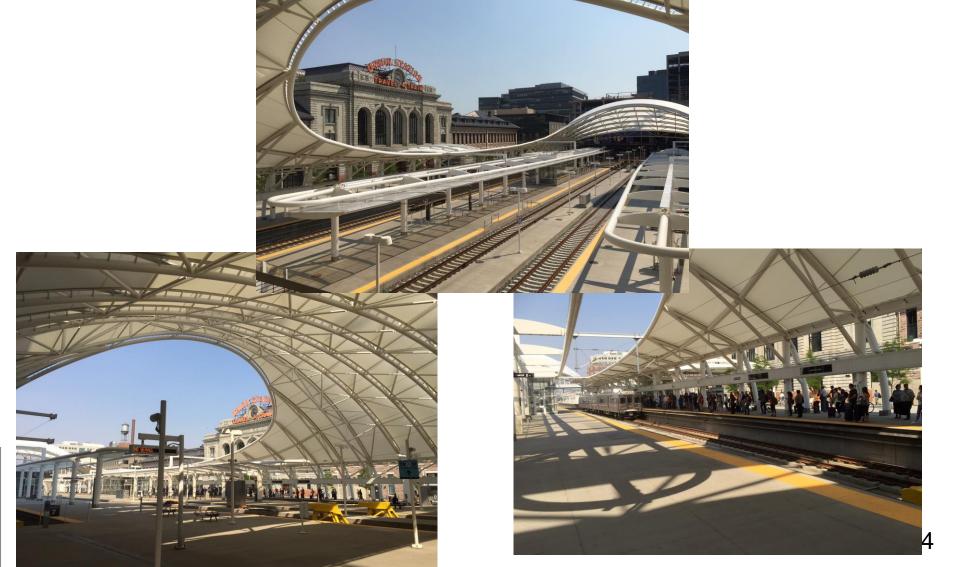






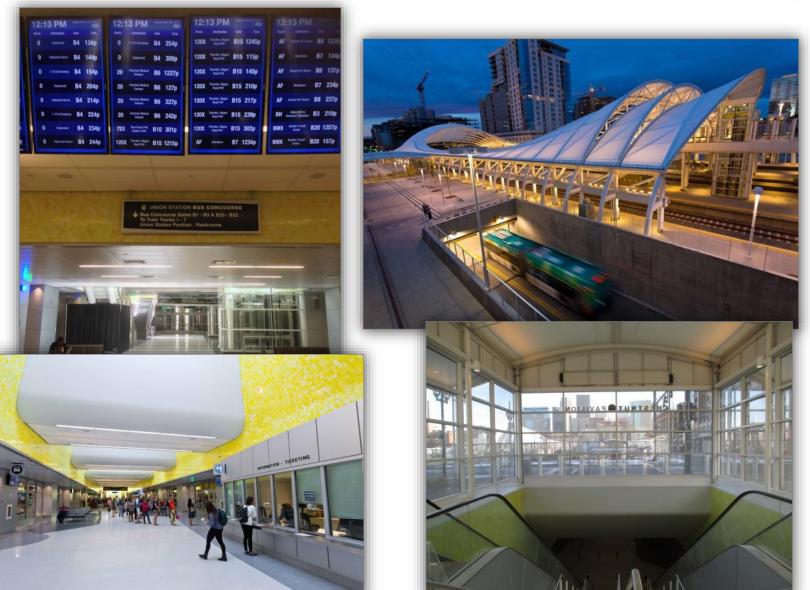


Images of Commuter Rail Station





Images of Underground Bus Facility





Images of Light Rail Station







